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Executive Director

84 - 9948/02

144512

30 November 1984

NOTE FOR: DDCI

FROM: Executive Director

John:

I polled the Deputies for suggestions about what the PFIAB can do to be more helpful. Their responses are attached, along with a summary listing of what they propose. Bob Gates did not respond because he prefers that PFIAB not do more with his Directorate; he is sufficiently overburdened by the Board at present.

For some time, my staff has talked with Gary Schmitt and, before him, Fred Demech about the PFIAB's relationship with the Agency. Apparently Schmitt shares some of our concerns about the kinds of projects PFIAB has underway and wants to channel its efforts into more constructive areas. He finds the Board unmanageable and he has an agenda which he says could by and large leave CIA alone. He is inclined to believe that Anne Armstrong agrees with his views.

With regard to the suggestion at the last Board meeting that CIA suggest topics for the Board's attention, Schmitt says it is not clear to him that it would be in our best interests to respond. If, as he anticipates, the Board plans anyway to leave us alone, it may be counterproductive to formally provide Anne Armstrong with a list of projects that she will feel obligated to undertake. Armstrong will be in town next week and Schmitt will have some additional observations for us after he has talked to Armstrong.

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Attachments:

As stated

*If it could draw, there would be a  
sleeping dog, lying, at the bottom  
of this memo.*

~~SECRET~~DCI  
EXEC  
REG

B204

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## Summary of Deputies' Suggestions

### Legislative Issues

- Improve protection of sources and methods during oversight proceedings.
- Limit oversight drain on operations and management time.
- Evaluate how the Agency handles its Congressional relationship and offer advice on ways to improve it.
- Support retirement, pay, health insurance, domestic relocation, and recruiting programs after Agency has decided what it wants.

### Substantive Issues

- Technology transfer.
- Policymaker intelligence tasking and quality of IC response.
- Leaks.
- Handling procedures for classified information.
- Improving the public image of CIA and relations with the press. 25X1

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- Assess progress and problems, define missions and direction of intelligence.
  - Assess impact of technology on security.
  - Provide strategy for the IC for acquiring and managing automated information systems. 25X1
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S E C R E T

DDA 84-3442/1

MEMORANDUM FOR: Executive Director

FROM: Harry E. Fitzwater  
Deputy Director for Administration

SUBJECT: Suggested Items of Interest for PFIAB

1. As requested, I am forwarding topics of interest which PFIAB could address, possibly resulting in a substantial benefit to CIA. The topics listed below are issues which impact directly on the Agency and the Intelligence Community.

2. First, let me say that we believe PFIAB should have a primary responsibility to the President to assess the effectiveness and to evaluate the "quality control" of the work and production of the U.S. Intelligence Community. Secondly, I think we should not involve PFIAB prematurely into certain personnel initiatives we plan to take in 1985 such as protecting CIARDS, the new CIA retirement issues, subsidy for health insurance, the 9.6 percent overseas pay, banding for Communications employees, domestic relocation services, recruiting, etc. We should reserve PFIAB to weigh-in later after being carefully briefed. Uncoordinated PFIAB attempts to help could impact harmfully on our strategy and timing.

3. We suggest the following subjects might be addressed by PFIAB in 1985:

a. How can we improve the U.S. Intelligence Community's efforts in combating terrorism? Do we have an effective organization, coordination, quality of effort and interactive relationships with the involved agencies?

*Doing*

b. Suggestions of how the Intelligence Community can enhance countermeasures now being taken to protect against technology transfer.

c. How accurate and effective is the intelligence collection tasking upon the Intelligence Community? Evaluate the quality of the intelligence production. How effectively is the intelligence product being used by the policymakers? Are we collecting what they need and is it meeting their needs?

d. Continue PFIAB's support of our efforts to prevent leaks of classified information to unauthorized persons. Invite their proposals for improving the handling of classified intelligence information.

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- e. How to improve the public's image of CIA.
- f. How to work better with the press and our oversight committees.

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Harry E. Fitzwater

DD/O 84-1953

S E C R E T

29 November 1984

MEMORANDUM FOR: Executive Director

FROM:

[REDACTED]  
Acting Deputy Director for Operations

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SUBJECT: Suggested Topics for PFIAB

The following topics are suggested as possible agenda items for PFIAB:

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[REDACTED]

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protection of intelligence sources and methods in the legislative oversight process

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drain on resources for operations planning and management caused by increasing reporting requirements from legislative oversight bodies.

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[REDACTED]

S E C R E T

DDS&T-885-84  
28 November 1984

MEMORANDUM FOR: Executive Director

FROM: R. E. Hineman  
Deputy Director for Science and Technology

SUBJECT: Topics for PFIAB Consideration

REFERENCE: Note from Executive Director, dtd 21 Nov 1984, Executive  
Registry 84-9948/1

1. The following list represents those topics that we feel the PFIAB might usefully address on behalf of the Agency and the Intelligence Community. A common theme among the first three is how we manage to deal with some of the complex subjects that cut across conventional bureaucratic lines. [ ]

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2. The counterterrorism and narcotics problems have received much attention recently. Perhaps it is time to assess our progress and problems, redefine missions, and give new direction to intelligence programs. [ ]

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3. The impact of technology on security today needs to be considered. This topic includes such issues as the use of modern equipment (e.g., office automation), the use of new collection technologies, new vulnerabilities, new needs for defense, organizational and management problems. Several recent studies, including the IR&DC study of R&D to counter the foreign intelligence threat, could serve as input. [ ]

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4. The various components of the Intelligence Community need a strategy for acquiring and managing automated information systems. Perhaps the PFIAB could study this issue and offer useful guidance. [ ]

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5. The Agency's relationship with the Congressional oversight committees is often contentious, a situation that serves neither the Congress nor the Agency. While the PFIAB is not in a position to advise the Congress, it could objectively evaluate how the Agency, for its part, handles the relationship and offer advice on ways we can improve it. [ ]

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7. Clearly, it would be helpful to gain PFIAB support for our drive to create a unique retirement system. [ ] /

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[ ]  
[ ] R. E. Hineman

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Central Intelligence Agency  
Washington, D.C. 20505

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21 NOV 1984

Executive Director

NOTE FOR: DDA  
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Executive Registry
84-9948/1

Please provide a list by COB next Wednesday of topics which PFIAB could address for our benefit. I will compile the agenda of items which the DDCI has asked for, circulate it to all of you, and then possibly we can get together and prepare our suggestions by the end of the week.

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Executive Registry

84 - 9948

21 November 1984

MEMORANDUM FOR: Executive Director

FROM: Executive Assistant to the DDCI

1. During the DCI/DDCI session with PFIAB this week, John agreed to provide Anne Armstrong a suggested agenda of items on which PFIAB could be helpful. One example would be for them to weigh in with the President supporting our needs for a distinct retirement program.

2. The DDCI would like you to work with the Deputies in coming up with a suggested list sometime next week.

*Thank,*

STAT

cc: O/DCI

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